



Description:

The Milton Keynes University Hospital (MKUH) Solar and Roofing Infrastructure Upgrade was a £5.3 million project delivered over a 36-month phased programme from 2021 to 2024. Commissioned by the Milton Keynes University Hospital NHS Foundation Trust, the project aimed to enhance the hospital's energy efficiency and reduce its long-term carbon footprint. All works were carried out while the hospital remained fully operational, serving over 500,000 patient interactions annually across inpatient, outpatient, emergency, and administrative services.

Scope of Works:

- Installation of a new 7500m² Langley flat roofing system
- Upgrading tapered insulation across multiple aging hospital wings
- Fitting over 3,300 photovoltaic solar panels
- Integrated mechanical and electrical (M&E) upgrades across live hospital buildings

Key Challenges & Lessons Learned:

Live clinical environment: Construction zones were often adjacent to or above critical care departments and staff corridors, requiring meticulous planning to maintain safe access and uninterrupted services. A carefully phased delivery strategy was developed in collaboration with hospital departments, including out-of-hours work and temporary M&E systems to ensure continuity. Dust, noise, and vibration were controlled using acoustic barriers and sealed enclosures, while segregated work zones with controlled access points safeguarded patients and staff.

Stakeholder engagement: Weekly meetings with hospital managers and clinical leads, monthly stakeholder reviews, and daily briefings for facilities and security staff ensured alignment and responsiveness. Real-time updates were shared via signage and noticeboards, and permit-to-work systems were coordinated with hospital engineers for high-risk areas.

Programme Success:

The project was completed on time and within budget, with no critical service disruptions. The installation of over 3,300 solar panels has already generated measurable energy savings, with nearly £50,000 saved on energy bills to date. The upgraded roofing and insulation systems have significantly improved indoor climate conditions, enhancing comfort for patients and staff.